

February 24, 2006

MEMORANDUM

SUBJECT: Draft Architecture for 2006-2011 Strategic Plan

FROM: Lyons Gray /s/
Chief Financial Officer

TO: Assistant Administrators
General Counsel
Inspector General
Regional Administrators
Associate Administrators
Staff Office Directors

Please find attached a copy of the draft architecture for EPA's 2006-2011 Strategic Plan which we released for public comment on February 14, 2006. This draft architecture reflects months of effort by the five Strategic Plan Goal teams, working with our partners and stakeholders, to define the results we want to achieve under each of our goals and to chart our course for achieving those results. I want to thank all of you for the hard work that has helped us reach this milestone.

We have directly sent copies of the draft architecture to ECOS (for distribution to the states), tribes, key members of Congress, OMB, and stakeholders. During the public comment period, ending March 31, 2006, we ask that you and your staff carefully review the draft architecture and provide your written comments to Christopher P. Hoff, Director, Planning Staff, Office of Planning, Analysis, and Accountability, Office of the Chief Financial Officer at Hoff.Chris@epa.gov. The draft architecture has also been posted on the Internet at <http://www.epa.gov/ocfo/plan/06draftarch.htm>.

We anticipate that the next several months will be very busy as the Goal Teams make additional improvements in the goals, objectives, and sub-objectives and develop the narrative text of the Plan. Please keep in mind the importance of several overarching themes mentioned in our November 1, 2005 guidance (Attachment D): environmental justice, human capital, states and tribes, and environmental stewardship. As you review this architecture and proceed with the development of supporting text, it is important to integrate these overarching themes into all aspects of the Strategic Plan, particularly the means and strategies. Guidance for the text will be issued shortly and we expect to release the full-text draft for public review in the Spring.

There is also a specific and important role for the Regions during this period. As described in Appendix E of the Guidance on Developing the Strategic Architecture (November 1, 2005), I would ask that senior regional managers consider all long-term targets presented in the draft architecture in their entirety—across all goals—to ensure that they are neither over-committing nor under-committing in light of region-specific priorities and circumstances. Goal Teams should identify the long-term targets which need regional input and provide this list to the Deputy Regional Administrators by March 3, 2006. Each Region will then provide its regional 5-year targets to each of the Goal Teams by March 31, 2006, the end of the public comment period on the draft architecture. Goal Teams will use these regional estimates to determine the final 5-year national targets.

In closing, I want to thank all of you for your continued support. Together we can ensure the successful and timely completion of our 2006-2011 Strategic Plan and its submittal to the Congress at the end of September.

Attachment

cc: Deputy Administrator
 Chief of Staff
 Deputy Chief of Staff
 Deputy Assistant Administrators
 Deputy Regional Administrators
 Goal Team Co-Leads
 Assistant Regional Administrators
 Senior Budget Officers
 Goal Team Staff Contacts
 Planning Contacts